



Since 1967
Reedy Creek
IMPROVEMENT DISTRICT

**TENTATIVE OPERATING BUDGET
FY 2020**

**TENATATIVE ANNUAL BUDGET
GENERAL AND DEBT SERVICE FUNDS
FISCAL YEAR 2020**

	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET
REVENUES			
Ad valorem taxes	140,508,448	140,464,185	148,811,154
Interest Income	350,000	1,364,397	750,000
Permits & fees	5,500,000	5,839,424	5,750,000
Lab fees	200,000	196,911	200,000
Interlocal Agreements	818,597	818,597	819,122
Osceola Parkway Agreement	3,000,000	3,820,851	3,000,000
Other	350,000	433,537	350,000
Total revenues	150,727,045	152,937,902	159,680,276
OPERATING EXPENDITURES			
Labor	50,660,231	50,350,780	52,735,105
Other Expense	40,767,199	34,149,663	44,522,155
Capital Outlay	7,009,112	4,497,034	6,629,152
Total operating expenditures	98,436,542	88,997,476	103,886,412
NET OPERATING EXCESS (DEFICIENCY)	52,290,503	63,940,426	55,793,864
NON-OPERATING SOURCES AND USES			
Transfer in from Drainage Reserve	(700,000)	(550,000)	(160,000)
Debt Service	61,519,882	61,558,763	61,522,240
Property Appraiser Settlements	-	3,826,726	-
Insurance	1,100,000	1,290,308	1,500,000
Net non-operating sources and uses	61,919,882	66,125,797	62,862,240
Total expenditures	160,356,424	155,123,273	166,748,653
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(9,629,378)	(2,185,372)	(7,068,376)
BEGINNING FUND BALANCE	29,948,277	29,493,633	27,308,261
ENDING FUND BALANCE	20,318,899	27,308,261	20,239,886
MILLAGE RATE			
General Operating	6.9190	6.9190	7.3231
Debt Service	5.4806	5.4806	4.9677
Total millage rate	12.3996	12.3996	12.2908
TOTAL RCID ASSESSED VALUE	11,803,845,770	11,820,416,397	12,612,004,043
		1 MILL =	12,107,524
PERSONNEL			
Management	51	45	49
Clerical	18	16	18
Departmental operating	339	328	344
Open requisitions	0	19	0
Other Funding Sources	7	7	8
Total personnel	415	415	419

**REEDY CREEK IMPROVEMENT DISTRICT
ANNUAL BUDGET
FISCAL YEAR 2020**

	GENERAL FUND			DEBT SERVICE FUND			TOTAL		
	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET
REVENUES									
Ad valorem taxes	78,403,977	78,384,174	88,664,608	62,104,471	62,080,011	60,146,546	140,508,448	140,464,185	148,811,154
Interest Income	200,000	968,354	525,000	150,000	396,043	225,000	350,000	1,364,397	750,000
Permits & fees	5,500,000	5,839,424	5,750,000	-	-	-	5,500,000	5,839,424	5,750,000
Lab fees	200,000	196,911	200,000	-	-	-	200,000	196,911	200,000
Interlocal Agreements	-	-	-	818,597	818,597	819,122	818,597	818,597	819,122
Osceola Parkway Agreement	3,000,000	3,820,851	3,000,000	-	-	-	3,000,000	3,820,851	3,000,000
Other	350,000	433,537	350,000	-	-	-	350,000	433,537	350,000
Total revenues	87,653,977	89,643,251	98,489,608	63,073,068	63,294,651	61,190,668	150,727,045	152,937,902	159,680,276
OPERATING EXPENDITURES									
Labor	50,660,231	50,350,780	52,735,105	-	-	-	50,660,231	50,350,780	52,735,105
Other Expense	40,767,199	34,149,663	44,522,155	-	-	-	40,767,199	34,149,663	44,522,155
Capital Outlay	7,009,112	4,497,034	6,629,152	-	-	-	7,009,112	4,497,034	6,629,152
Total operating expenditures	98,436,542	88,997,476	103,886,412	-	-	-	98,436,542	88,997,476	103,886,412
NET OPERATING EXCESS (DEFICIENCY)	(10,782,565)	645,775	(5,396,804)	63,073,068	63,294,651	61,190,668	52,290,503	63,940,426	55,793,864
NON-OPERATING SOURCES AND USES									
Debt Service	-	-	-	61,519,882	61,558,763	61,522,240	61,519,882	61,558,763	61,522,240
Drainage reserves	(700,000)	(550,000)	(160,000)	-	-	-	(700,000)	(550,000)	(160,000)
Property Appraiser Settlements	-	2,826,726	-	-	1,000,000	-	-	3,826,726	-
Insurance	1,100,000	1,290,308	1,500,000	-	-	-	1,100,000	1,290,308	1,500,000
Net non-operating sources and uses	400,000	3,567,034	1,340,000	61,519,882	62,558,763	61,522,240	61,919,882	66,125,797	62,862,240
Total expenditures	98,836,542	92,564,510	105,226,412	61,519,882	62,558,763	61,522,240	160,356,424	155,123,273	166,748,652
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(11,182,565)	(2,921,259)	(6,736,804)	1,553,187	735,888	(331,572)	(9,629,379)	(2,185,371)	(7,068,376)
BEGINNING FUND BALANCE	29,450,746	28,833,637	25,912,378	497,531	659,996	1,395,884	29,948,277	29,493,633	27,308,262
ENDING FUND BALANCE	18,268,181	25,912,378	19,175,574	2,050,717	1,395,884	1,064,312	20,318,898	27,308,262	20,239,887
MILLAGE RATE									
General Operating	6.9190	6.9190	7.3231	-	-	-	6.9190	6.9190	7.3231
Debt Service	-	-	-	5.4806	5.4806	4.9677	5.4806	5.4806	4.9677
Total millage rate	6.9190	6.9190	7.3231	5.4806	5.4806	4.9677	12.3996	12.3996	12.2908
TOTAL RCID ASSESSED VALUE									
								1 MILL =	12,107,524
PERSONNEL									
Management	51	45	49				51	45	49
Clerical	18	16	18				18	16	18
Departmental operating	339	328	344				339	328	344
Open requisitions	0	19	0				0	19	0
Other Funding Sources	7	7	8				7	7	8
Total personnel	415	415	419				415	415	419

**ANNUAL BUDGET
GENERAL FUND
FISCAL YEAR 2020**

	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET
REVENUES			
Ad valorem taxes	78,403,977	78,384,174	88,664,608
Interest Income	200,000	968,354	525,000
Permits & fees	5,500,000	5,839,424	5,750,000
Lab fees	200,000	196,911	200,000
Osceola Parkway	3,000,000	3,820,851	3,000,000
Other	350,000	433,537	350,000
Total revenues	<u>87,653,977</u>	<u>89,643,251</u>	<u>98,489,608</u>
OPERATING EXPENDITURES			
Labor	50,660,231	50,350,780	52,735,105
Other Expense	40,767,199	34,149,663	44,522,155
Capital Outlay	7,009,112	4,497,034	6,629,152
Total operating expenditures	<u>98,436,542</u>	<u>88,997,476</u>	<u>103,886,412</u>
NET OPERATING EXCESS (DEFICIENCY)	(10,782,565)	645,775	(5,396,804)
NON-OPERATING SOURCES AND USES			
Drainage reserves	(700,000)	(550,000)	(160,000)
Property Appraiser Settlements	-	2,826,726	-
Insurance	1,100,000	1,290,308	1,500,000
Net non-operating sources and uses	<u>400,000</u>	<u>3,567,034</u>	<u>1,340,000</u>
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(11,182,565)	(2,921,259)	(6,736,804)
BEGINNING FUND BALANCE	29,450,746	28,833,637	25,912,378
ENDING FUND BALANCE	<u>18,268,182</u>	<u>25,912,378</u>	<u>19,175,574</u>
ENDING FUND BALANCE DETAIL			
Reserve for Prop Appr Settlements	7,000,000	4,173,274	4,000,000
Fund Balance Minimum	15,000,000	15,000,000	15,000,000
Available Fund Balance	(3,731,818)	6,739,104	175,574
ENDING FUND BALANCE	<u>18,268,182</u>	<u>25,912,378</u>	<u>19,175,574</u>
MILLAGE RATE			
General Operating	6.9190	6.9190	7.3231
TOTAL RCID ASSESSED VALUE	11,803,845,770	11,820,416,397	12,612,004,043
		1 MILL =	12,107,524
PERSONNEL			
Management	51	45	49
Clerical	18	16	18
Departmental operating	339	328	344
Open requisitions	0	19	0
Other Funding Sources	7	7	8
Total personnel	415	415	419

**ANNUAL BUDGET
DEBT SERVICE FUND
FISCAL YEAR 2020**

	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET
REVENUES			
Ad valorem taxes	62,104,471	62,080,011	60,146,546
Interest Income	150,000	396,043	225,000
Osceola Cty Concurrency Mgt.	818,597	818,597	819,122
	63,073,068	63,294,651	61,190,668
NON-OPERATING TRANSFERS AND EXPENDITURES			
Debt Service			
2011-A	6,745,538	6,784,423	-
2013-A	17,435,540	17,435,540	28,690,540
2013-B	5,064,200	5,064,200	5,058,000
2015-A	7,369,250	7,369,250	2,158,250
2016-A	9,488,000	9,488,000	10,195,250
2017-A	15,409,450	15,409,450	15,412,700
Property Appr Settlements		1,000,000	
Other Debt Service Costs	7,904	7,900	7,500
Total non-operating transfers and expenditures	61,519,882	62,558,763	61,522,240
Total expenditures	61,519,882	62,558,763	61,522,240
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,553,187	735,888	(331,572)
BEGINNING FUND BALANCE	497,531	659,996	1,395,884
ENDING FUND BALANCE	2,050,717	1,395,884	1,064,312
ENDING FUND BALANCE DETAIL			
Reserve for Prop Appr Settlements	1,000,000	1,000,000	-
Fund Balance Minimum	1,000,000	1,000,000	1,000,000
Available Fund Balance	50,717	(604,116)	64,312
ENDING FUND BALANCE	2,050,717	1,395,884	1,064,312
MILLAGE RATE			
Debt Service	5.4806	5.4806	4.9677
TOTAL RCID ASSESSED VALUE	11,803,845,770	11,820,416,397	12,612,004,043
		1 MILL =	12,107,524

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2020 BUDGET SUMMARY**

ANNUAL BUDGET	FY 2019 BUDGET	FY 2019 PROJECTED ACTUAL	FY 2020 BUDGET
LABOR			
Management	9,251,573	9,128,612	9,462,304
Clerical	1,191,399	1,033,455	1,245,430
Departmental operating	39,217,259	39,188,711	41,027,371
OPEB Contribution	1,000,000	1,000,000	1,000,000
Total labor	50,660,231	50,350,780	52,735,105
OTHER EXPENDITURES			
Advertising	17,500	16,673	18,000
Dues & subscriptions	62,360	55,882	66,010
Employee relations	2,589,729	2,719,532	2,942,232
Equipment rentals	378,375	364,883	428,610
Gas, oil & accessories	249,900	232,381	253,298
Laundry and cleaning	52,094	52,025	54,699
Licenses & permits	30,240	22,671	32,240
Office mat'l & supplies	48,750	44,680	51,800
Operating supplies	3,103,636	2,148,382	3,455,075
Outside services & fees	14,234,624	13,427,351	15,466,953
Postage	13,250	10,751	18,100
Professional services	2,147,499	1,620,322	1,925,801
Publicity and promotion	65,000	61,069	65,000
Rent			
Repairs & maintenance	14,972,301	10,657,625	16,908,842
Telephone	674,480	634,538	706,064
Travel & business	229,026	187,929	259,733
Utilities	1,540,985	1,553,594	1,532,725
Wardrobe	357,450	339,375	336,973
Total other expenditures	40,767,199	34,149,663	44,522,155
CAPITAL OUTLAY	7,009,112	4,497,034	6,629,152
TOTAL OPERATING EXPENDITURES	98,436,542	88,997,476	103,886,412
PERSONNEL			
Management	51	45	49
Clerical	18	16	18
Departmental operating	339	328	344
Open requisitions		19	
Other Funding Sources	7	7	8
Total personnel	415	415	419

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2019 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG & SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT & CONST MGMT</u>	<u>FACILITIES OPER & MAINT</u>	<u>DRAINAGE</u>	<u>PLAN & ENG</u>	<u>GIS</u>	<u>TOTAL</u>
ANNUAL BUDGET													
Management	781,940	408,503	340,451	453,370	5,236,578	596,547	394,579	244,412	526,338	-	268,854	-	9,251,573
Clerical	83,435	131,337	56,583	461,371	127,489	69,099	61,455	77,246	56,728	-	66,656	-	1,191,399
Departmental operating	208,432	357,051	190,690	3,793,473	26,271,428	3,072,840	1,425,889	797,862	1,157,833	-	1,710,366	231,395	39,217,259
OPEB Contribution	12,258	14,706	12,255	115,196	607,839	-	36,765	19,608	46,569	-	129,902	4,902	1,000,000
Total labor	1,086,065	911,597	599,979	4,823,410	32,243,334	3,738,486	1,918,688	1,139,128	1,787,468	-	2,175,778	236,297	50,660,231
OTHER EXPENSE													
Advertising	5,500	-	12,000	-	-	-	-	-	-	-	-	-	17,500
Dues & subscriptions	14,435	2,350	4,000	15,000	10,250	1,600	6,525	2,500	1,200	-	4,000	500	62,360
Employee relations	2,101,359	1,400	145,500	6,700	269,820	9,200	36,500	6,200	11,250	-	1,600	200	2,589,729
Equipment rentals	7,000	-	-	-	17,000	2,700	122,800	-	228,625	-	250	-	378,375
Gas, oil & accessories	-	-	-	-	-	-	-	-	249,900	-	-	-	249,900
Laundry and cleaning	-	-	-	-	-	-	-	-	52,094	-	-	-	52,094
Licenses & permits	-	-	-	5,000	3,500	16,000	-	-	-	-	5,740	-	30,240
Office mat'l & supplies	5,000	1,000	2,500	5,000	13,000	9,500	2,500	1,600	3,650	-	4,000	1,000	48,750
Operating supplies	13,000	8,500	53,700	128,000	921,612	812,700	489,000	5,250	549,374	85,500	36,000	1,000	3,103,636
Outside services & fees	127,900	5,000	140,000	100,000	170,000	333,300	2,000	-	12,908,424	370,000	78,000	-	14,234,624
Postage	8,000	500	1,000	500	750	1,500	150	600	-	-	250	-	13,250
Professional services	780,165	108,000	-	10,000	-	-	475,000	-	-	-	762,834	11,500	2,147,499
Publicity and promotion	65,000	-	-	-	-	-	-	-	-	-	-	-	65,000
Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & maintenance	-	-	-	-	535,702	112,500	1,432,900	-	6,604,305	1,600,000	4,686,894	-	14,972,301
Telephone	35,000	6,000	3,000	17,000	285,000	16,000	284,700	-	3,780	-	24,000	-	674,480
Travel & business	25,000	6,000	8,000	45,000	47,000	25,890	30,000	7,000	6,300	-	22,086	6,750	229,026
Utilities	65,000	-	-	-	190,000	95,000	-	-	1,190,935	-	50	-	1,540,985
Wardrobe	-	-	-	-	-	-	-	-	357,450	-	-	-	357,450
Total other expenditures	3,252,359	138,750	369,700	332,200	2,463,634	1,435,890	2,882,077	23,150	22,167,287	2,055,500	5,625,704	20,950	40,767,199
CAPITAL OUTLAY	-	-	-	-	2,789,847	230,000	3,125,265	-	864,000	-	-	-	7,009,112
TOTAL DEPARTMENT	4,338,424	1,050,347	969,679	5,155,610	37,496,815	5,404,376	7,926,028	1,162,278	24,818,755	2,055,500	7,801,482	257,247	98,436,542
PERSONNEL													
Management	2	2	2	2	32	3	2	1	3	-	2	-	51
Clerical	1	2	1	7	2	1	1	1	1	-	1	-	18
Departmental operating	2	2	2	38	214	33	12	6	15	-	13	2	339
Open requisitions	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Funding Sources	-	4	-	-	-	-	-	3	-	-	-	-	7
Total personnel	5	10	5	47	248	37	15	11	19	-	16	2	415

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2019 PROJECTED ACTUAL**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG & SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT & CONST MGMT</u>	<u>FACILITIES OPER & MAINT</u>	<u>DRAINAGE</u>	<u>PLAN & GIS</u>	<u>GIS</u>	<u>TOTAL</u>
ANNUAL BUDGET													
Management	736,477	364,940	325,918	475,283	5,330,003	588,789	301,720	244,041	501,891	-	259,550	-	9,128,612
Clerical	79,344	151,936	59,535	434,633	65,613	65,406	1,440	57,016	57,110	-	61,422	-	1,033,455
Departmental operating	208,888	302,286	178,744	3,527,041	27,182,751	2,774,309	1,134,649	825,898	1,080,378	-	1,748,503	225,263	39,188,711
OPEB Contribution	12,256	14,706	12,255	115,196	607,843	-	36,765	19,608	46,569	-	129,902	4,902	1,000,000
Total labor	1,036,965	833,868	576,452	4,552,153	33,186,210	3,428,504	1,474,574	1,146,563	1,685,948	-	2,199,378	230,165	50,350,780
OTHER EXPENSE													
Advertising	8,880	-	7,793	-	-	-	-	-	-	-	-	-	16,673
Dues & subscriptions	13,128	4,305	3,366	11,958	9,524	1,100	6,589	1,123	1,017	-	3,513	258	55,882
Employee relations	2,092,956	512	304,026	593	268,886	8,879	32,887	4,809	5,739	-	171	76	2,719,532
Equipment rentals	6,049	-	-	-	17,440	4,343	103,226	826	232,700	-	299	-	364,883
Gas, oil & accessories	-	-	-	-	-	-	-	-	232,381	-	-	-	232,381
Laundry and cleaning	-	-	-	-	-	-	-	-	52,025	-	-	-	52,025
Licenses & permits	-	-	-	2,618	2,250	12,063	-	-	-	-	5,740	-	22,671
Office mat'l & supplies	3,809	1,001	3,106	5,359	13,778	8,623	1,394	1,712	3,640	-	2,112	146	44,680
Operating supplies	11,790	6,287	16,188	30,184	731,518	652,654	99,554	3,621	500,649	69,624	25,788	525	2,148,382
Outside services & fees	76,009	29,241	136,931	112,751	149,586	183,498	68	-	12,339,928	334,597	64,742	-	13,427,351
Postage	6,626	577	137	232	672	1,671	467	294	-	-	75	-	10,751
Professional services	649,416	126,886	-	5,200	-	-	207,385	-	-	-	626,434	5,000	1,620,322
Publicity and promotion	61,069	-	-	-	-	-	-	-	-	-	-	-	61,069
Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & maintenance	-	-	-	-	478,914	79,679	1,208,292	-	5,540,323	1,228,175	2,122,242	-	10,657,625
Telephone	33,476	5,052	1,982	13,601	232,122	16,366	304,818	-	4,201	-	22,919	-	634,538
Travel & business	20,532	6,178	4,733	43,671	46,060	20,371	17,525	5,166	3,700	-	16,356	3,637	187,929
Utilities	76,790	-	-	-	196,103	108,155	-	-	1,172,497	-	49	-	1,553,594
Wardrobe	-	-	-	-	-	-	-	-	339,375	-	-	-	339,375
Total other expenditures	3,060,530	180,039	478,263	226,167	2,146,854	1,097,402	1,982,204	17,552	20,428,174	1,632,396	2,890,441	9,641	34,149,663
CAPITAL OUTLAY	-	-	-	-	2,486,106	72,271	1,081,176	-	857,481	-	-	-	4,497,034
TOTAL DEPARTMENT	4,097,495	1,013,907	1,054,715	4,778,320	37,819,170	4,598,177	4,537,954	1,164,115	22,971,602	1,632,396	5,089,819	239,806	88,997,476
PERSONNEL													
Management	2	2	2	2	28	3	1	1	3	-	1	-	45
Clerical	1	2	1	6	2	1	-	1	1	-	1	-	16
Departmental operating	2	2	2	38	206	32	10	6	14	-	14	2	328
Open requisitions	-	-	-	1	12	1	4	-	1	-	-	-	19
Other Funding Sources	-	4	-	-	-	-	-	3	-	-	-	-	7
Total personnel	5	10	5	47	248	37	15	11	19	-	16	2	415

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2020 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG & SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT & CONST MGMT</u>	<u>FACILITIES OPER & MAINT</u>	<u>DRAINAGE</u>	<u>PLAN & ENG</u>	<u>GIS</u>	<u>TOTAL</u>
ANNUAL BUDGET													
Management	809,647	418,431	356,490	473,894	5,404,425	564,969	409,160	254,631	490,679	-	279,980	-	9,462,304
Clerical	87,435	194,217	61,449	487,152	136,741	71,646	-	76,032	60,498	-	70,259	-	1,245,430
Departmental operating	363,960	456,522	421,951	4,068,728	27,130,367	3,147,350	1,567,449	590,932	1,257,625	-	1,782,411	240,076	41,027,371
OPEB Contribution	14,320	28,640	16,706	114,558	589,499	-	35,800	23,866	45,346	-	126,492	4,773	1,000,000
Total labor	1,275,362	1,097,809	856,596	5,144,332	33,261,033	3,783,965	2,012,409	945,461	1,854,147	-	2,259,142	244,849	52,735,105
OTHER EXPENSE													
Advertising	7,500	-	10,000	-	-	-	-	-	-	-	-	500	18,000
Dues & subscriptions	14,435	3,750	6,300	15,000	10,300	1,800	6,525	2,500	1,200	-	4,000	200	66,010
Employee relations	2,441,882	1,500	152,800	6,700	275,000	8,700	36,500	6,000	11,350	-	1,800	-	2,942,232
Equipment rentals	7,000	-	-	-	17,000	3,200	106,000	1,000	294,010	-	400	-	428,610
Gas, oil & accessories	-	-	-	-	-	-	-	-	253,298	-	-	-	253,298
Laundry and cleaning	-	-	-	-	-	-	-	-	54,699	-	-	-	54,699
Licenses & permits	-	-	-	5,000	3,500	17,000	-	-	-	-	5,740	1,000	32,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	10,000	2,500	2,000	5,000	-	3,500	1,000	51,800
Operating supplies	13,000	8,500	36,700	88,000	1,063,682	820,500	764,213	5,250	538,730	85,500	31,000	-	3,455,075
Outside services & fees	197,900	23,000	329,500	110,000	170,200	276,200	2,000	-	13,925,153	360,000	73,000	-	15,466,953
Postage	8,000	500	1,000	500	750	1,500	150	600	-	-	100	5,000	18,100
Professional services	650,000	110,750	-	10,000	-	-	350,000	-	-	-	805,051	-	1,925,801
Publicity and promotion	65,000	-	-	-	-	-	-	-	-	-	-	-	65,000
Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & maintenance	-	-	-	-	557,196	115,500	1,791,000	-	7,515,146	1,120,000	5,810,000	-	16,908,842
Telephone	35,000	6,000	3,000	17,000	261,000	18,000	324,600	-	6,464	-	28,000	7,000	706,064
Travel & business	25,000	10,000	13,450	67,000	45,000	29,775	35,000	5,000	6,458	-	23,050	-	259,733
Utilities	65,000	-	-	-	180,000	95,000	-	-	1,192,675	-	50	-	1,532,725
Wardrobe	-	-	-	-	-	-	-	-	336,973	-	-	-	336,973
Total other expenditures	3,534,717	165,300	555,250	325,200	2,596,628	1,397,175	3,418,488	22,350	24,141,156	1,565,500	6,785,691	14,700	44,522,155
CAPITAL OUTLAY	-	-	-	-	2,962,887	98,000	2,992,265	-	561,000	-	15,000	-	6,629,152
TOTAL DEPARTMENT	4,810,079	1,263,109	1,411,846	5,469,532	38,820,548	5,279,140	8,423,162	967,811	26,556,303	1,565,500	9,059,833	259,549	103,886,412
PERSONNEL													
Management	2	2	2	2	31	3	2	1	3	-	1	-	49
Clerical	1	3	1	7	2	1	-	1	1	-	1	-	18
Departmental operating	3	3	4	39	214	33	13	4	15	-	14	2	344
Open requisitions	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Funding Sources	-	4	-	-	-	-	-	4	-	-	-	-	8
Total personnel	6	12	7	48	247	37	15	10	19	-	16	2	419