



Since 1967
Reedy Creek
IMPROVEMENT DISTRICT

**OPERATING BUDGET
FY 2021**

**ANNUAL BUDGET
GENERAL AND DEBT SERVICE FUNDS
FISCAL YEAR 2021**

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
REVENUES			
Ad valorem taxes	148,811,154	148,915,801	148,465,891
Interest Income	750,000	890,114	225,500
Permits & fees	5,750,000	4,055,476	3,750,000
Lab fees	200,000	136,159	175,000
Interlocal Agreements	819,122	819,122	-
Osceola Parkway Agreement	3,000,000	-	-
Other	350,000	595,813	350,000
Total revenues	159,680,276	155,412,485	152,966,391
OPERATING EXPENDITURES			
Labor	52,735,105	50,744,193	51,147,164
Other Expense	44,830,155	34,790,903	48,708,384
Capital Outlay	6,656,152	3,611,545	3,424,900
Total operating expenditures	104,221,412	89,146,641	103,280,448
NET OPERATING EXCESS (DEFICIENCY)	55,458,864	66,265,844	49,685,943
NON-OPERATING SOURCES AND USES			
Transfer in from Drainage Reserve	(495,000)	(495,000)	(260,000)
Debt Service	61,522,240	59,668,908	58,527,804
Insurance	1,500,000	2,033,220	2,300,000
Net non-operating sources and uses	62,527,240	61,207,128	60,567,804
Total expenditures	166,748,652	150,353,769	163,848,252
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(7,068,376)	5,058,715	(10,881,861)
BEGINNING FUND BALANCE	27,308,262	35,971,243	41,029,958
ENDING FUND BALANCE	20,239,886	41,029,958	30,148,097
MILLAGE RATE			
General Operating	7.3231	7.3231	6.8467
Debt Service	4.9677	4.9677	4.2962
Total millage rate	12.2908	12.2908	11.1429
TOTAL RCID ASSESSED VALUE	12,612,004,043	12,628,129,066	13,878,969,518
		1 MILL =	13,323,811
PERSONNEL			
Management	49	42	46
Clerical	18	16	18
Departmental operating	344	318	323
Open requisitions	0	29	0
Other Funding Sources	8	8	8
Total personnel	419	413	395

**REEDY CREEK IMPROVEMENT DISTRICT
ANNUAL BUDGET
FISCAL YEAR 2021**

	GENERAL FUND			DEBT SERVICE FUND			TOTAL		
	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
REVENUES									
Ad valorem taxes	88,664,608	88,726,960	91,224,135	60,146,546	60,188,841	57,241,756	148,811,154	148,915,801	148,465,891
Interest Income	525,000	667,507	158,000	225,000	222,607	67,500	750,000	890,114	225,500
Permits & fees	5,750,000	4,055,476	3,750,000	-	-	-	5,750,000	4,055,476	3,750,000
Lab fees	200,000	136,159	175,000	-	-	-	200,000	136,159	175,000
Interlocal Agreements	-	-	-	819,122	819,122	-	819,122	819,122	-
Osceola Parkway Agreement	3,000,000	-	-	-	-	-	3,000,000	-	-
Other	350,000	595,813	350,000	-	-	-	350,000	595,813	350,000
Total revenues	98,489,608	94,181,914	95,657,135	61,190,668	61,230,570	57,309,256	159,680,276	155,412,485	152,966,391
OPERATING EXPENDITURES									
Labor	52,735,105	50,744,193	51,147,164	-	-	-	52,735,105	50,744,193	51,147,164
Other Expense	44,830,155	34,790,903	48,708,384	-	-	-	44,830,155	34,790,903	48,708,384
Capital Outlay	6,656,152	3,611,545	3,424,900	-	-	-	6,656,152	3,611,545	3,424,900
Total operating expenditures	104,221,412	89,146,641	103,280,448	-	-	-	104,221,412	89,146,641	103,280,448
NET OPERATING EXCESS (DEFICIENCY)	(5,731,804)	5,035,273	(7,623,313)	61,190,668	61,230,570	57,309,256	55,458,864	66,265,844	49,685,943
NON-OPERATING SOURCES AND USES									
Debt Service	-	-	-	61,522,240	59,668,908	58,527,804	61,522,240	59,668,908	58,527,804
Drainage reserves	(495,000)	(495,000)	(260,000)	-	-	-	(495,000)	(495,000)	(260,000)
Property Appraiser Settlements	-	-	-	-	-	-	-	-	-
Insurance	1,500,000	2,033,220	2,300,000	-	-	-	1,500,000	2,033,220	2,300,000
Net non-operating sources and uses	1,005,000	1,538,220	2,040,000	61,522,240	59,668,908	58,527,804	62,527,240	61,207,128	60,567,804
Total expenditures	105,226,412	90,684,861	105,320,448	61,522,240	59,668,908	58,527,804	166,748,652	150,353,769	163,848,252
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(6,736,804)	3,497,053	(9,663,313)	(331,571)	1,561,662	(1,218,548)	(7,068,376)	5,058,715	(10,881,861)
BEGINNING FUND BALANCE	25,912,378	34,891,641	38,388,694	1,395,884	1,079,602	2,641,264	27,308,262	35,971,243	41,029,958
ENDING FUND BALANCE	19,175,574	38,388,694	28,725,381	1,064,312	2,641,264	1,422,716	20,239,886	41,029,958	30,148,098
MILLAGE RATE									
General Operating	7.3231	7.3231	6.8467	-	-	-	7.3231	7.3231	6.8467
Debt Service	-	-	-	4.9677	4.9677	4.2962	4.9677	4.9677	4.2962
Total millage rate	7.3231	7.3231	6.8467	4.9677	4.9677	4.2962	12.2908	12.2908	11.1429
TOTAL RCID ASSESSED VALUE									
								1 MILL =	13,323,811
PERSONNEL									
Management	49	42	46				49	42	46
Clerical	18	16	18				18	16	18
Departmental operating	344	318	323				344	318	323
Open requisitions	0	29	0				0	29	0
Other Funding Sources	8	8	8				8	8	8
Total personnel	419	413	395				419	413	395

**ANNUAL BUDGET
GENERAL FUND
FISCAL YEAR 2021**

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
REVENUES			
Ad valorem taxes	88,664,608	88,726,960	91,224,135
Interest Income	525,000	667,507	158,000
Permits & fees	5,750,000	4,055,476	3,750,000
Lab fees	200,000	136,159	175,000
Osceola Parkway	3,000,000	-	-
Other	350,000	595,813	350,000
Total revenues	98,489,608	94,181,914	95,657,135
OPERATING EXPENDITURES			
Labor	52,735,105	50,744,193	51,147,164
Other Expense	44,830,155	34,790,903	48,708,384
Capital Outlay	6,656,152	3,611,545	3,424,900
Total operating expenditures	104,221,412	89,146,641	103,280,448
NET OPERATING EXCESS (DEFICIENCY)	(5,731,804)	5,035,273	(7,623,313)
NON-OPERATING SOURCES AND USES			
Drainage reserves	(495,000)	(495,000)	(260,000)
Property Appraiser Settlements	-	-	-
Insurance	1,500,000	2,033,220	2,300,000
Net non-operating sources and uses	1,005,000	1,538,220	2,040,000
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(6,736,804)	3,497,053	(9,663,313)
BEGINNING FUND BALANCE	25,912,378	34,891,641	38,388,694
ENDING FUND BALANCE	19,175,575	38,388,694	28,725,381
ENDING FUND BALANCE DETAIL			
Reserve for Prop Appr Settlements	4,000,000	4,000,000	5,000,000
Fund Balance Minimum	15,000,000	15,000,000	16,000,000
Available Fund Balance	175,575	19,388,694	7,725,381
ENDING FUND BALANCE	19,175,575	38,388,694	28,725,381
MILLAGE RATE			
General Operating	7.3231	7.3231	6.8467
TOTAL RCID ASSESSED VALUE	12,612,004,043	12,628,129,066	13,878,969,518
		1 MILL =	13,323,811
PERSONNEL			
Management	49	42	46
Clerical	18	16	18
Departmental operating	344	318	323
Open requisitions	0	29	0
Other Funding Sources	8	8	8
Total personnel	419	413	395

**ANNUAL BUDGET
DEBT SERVICE FUND
FISCAL YEAR 2021**

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
REVENUES			
Ad valorem taxes	60,146,546	60,188,841	57,241,756
Interest Income	225,000	222,607	67,500
Osceola Cty Concurrency Mgt.	819,122	819,122	-
	61,190,668	61,230,570	57,309,256
NON-OPERATING TRANSFERS AND EXPENDITURES			
Debt Service			
2013-A	28,690,540	24,884,323	13,683,000
2013-B	5,058,000	5,051,457	4,819,550
2015-A	2,158,250	2,158,250	2,142,000
2016-A	10,195,250	10,195,250	10,208,000
2017-A	15,412,700	15,412,700	15,410,700
2020-A		1,994,511	12,248,554
Property Appr Settlements		-	-
Other Debt Service Costs	7,500	14,879	16,000
Total non-operating transfers and expenditures	61,522,240	59,711,371	58,527,804
NON-OPERATING SOURCES AND USES			
Issue Costs	-	1,695,826	-
Bond Proceeds	-	(338,025,000)	-
Payments to Escrow Agents	-	336,286,712	-
	-	-	-
Total expenditures	61,522,240	59,668,908	58,527,804
NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(331,571)	1,561,662	(1,218,548)
BEGINNING FUND BALANCE	1,395,884	1,079,602	2,641,264
ENDING FUND BALANCE	1,064,312	2,641,264	1,422,716
ENDING FUND BALANCE DETAIL			
Reserve for Prop Appr Settlements	-	-	-
Fund Balance Minimum	1,000,000	1,000,000	1,000,000
Available Fund Balance	64,312	1,641,264	422,716
ENDING FUND BALANCE	1,064,312	2,641,264	1,422,716
MILLAGE RATE			
Debt Service	4.9677	4.9677	4.2962
TOTAL RCID ASSESSED VALUE	12,612,004,043	12,628,129,066	13,878,969,518
		1 MILL =	13,323,811

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2021 BUDGET SUMMARY**

ANNUAL BUDGET	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	9,462,304	9,078,542	8,976,749
Clerical	1,245,430	1,146,152	1,284,993
Departmental operating	41,027,371	39,519,497	39,885,422
OPEB Contribution	1,000,000	1,000,000	1,000,000
Total labor	52,735,105	50,744,193	51,147,164
OTHER EXPENDITURES			
Advertising	17,500	11,166	15,500
Dues & subscriptions	66,310	58,765	67,779
Employee relations	2,929,432	2,528,152	2,978,700
Equipment rentals	428,610	410,710	433,900
Gas, oil & accessories	253,298	159,473	245,800
Laundry and cleaning	54,699	49,400	54,700
Licenses & permits	31,240	22,483	32,240
Office mat'l & supplies	51,800	36,578	51,300
Operating supplies	3,357,575	2,419,677	2,850,932
Outside services & fees	15,468,453	12,884,916	16,233,792
Postage	13,100	11,402	17,850
Professional services	1,930,801	1,804,559	2,325,441
Publicity and promotion	65,000	35,624	50,000
Rent			
Repairs & maintenance	17,243,842	11,509,717	20,423,850
Telephone	699,064	835,077	678,865
Travel & business	266,733	92,304	214,685
Utilities	1,532,725	1,440,761	1,531,050
Wardrobe	419,973	480,139	502,000
Total other expenditures	44,830,155	34,790,903	48,708,384
CAPITAL OUTLAY	6,656,152	3,611,545	3,424,900
TOTAL OPERATING EXPENDITURES	104,221,412	89,146,641	103,280,448
PERSONNEL			
Management	49	42	46
Clerical	18	16	18
Departmental operating	344	318	323
Open requisitions		29	
Other Funding Sources	8	8	8
Total personnel	419	413	395

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2020 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG & SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT & CONST MGMT</u>	<u>FACILITIES OPER & MAINT</u>	<u>DRAINAGE</u>	<u>PLAN & ENG</u>	<u>GIS</u>	<u>TOTAL</u>
ANNUAL BUDGET													
Management	809,647	418,431	356,490	473,894	5,404,423	564,969	409,160	254,631	490,679	-	279,980		9,462,304
Clerical	87,435	194,217	61,449	487,152	136,742	71,646	-	76,032	60,498	-	70,259		1,245,430
Departmental operating	363,960	456,522	421,951	4,068,728	27,130,367	3,147,349	1,567,449	590,932	1,257,625	-	1,782,411	240,076	41,027,371
OPEB Contribution	14,324	28,640	16,706	114,558	589,495	-	35,800	23,866	45,346	-	126,492	4,773	1,000,000
Total labor	1,275,366	1,097,810	856,596	5,144,332	33,261,028	3,783,964	2,012,409	945,461	1,854,147	-	2,259,142	244,849	52,735,105
OTHER EXPENSE													
Advertising	7,500	-	10,000	-	-	-	-	-	-	-	-	-	17,500
Dues & subscriptions	14,435	3,750	6,300	15,000	10,300	1,800	6,525	2,500	1,200	-	4,000	500	66,310
Employee relations	2,441,882	1,500	152,800	6,700	262,000	8,700	36,500	6,000	11,350	-	1,800	200	2,929,432
Equipment rentals	7,000	-	-	-	17,000	3,200	106,000	1,000	294,010	-	400	-	428,610
Gas, oil & accessories	-	-	-	-	-	-	-	-	253,298	-	-	-	253,298
Laundry and cleaning	-	-	-	-	-	-	-	-	54,699	-	-	-	54,699
Licenses & permits	-	-	-	5,000	3,500	17,000	-	-	-	-	5,740	-	31,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	10,000	2,500	2,000	5,000	-	3,500	1,000	51,800
Operating supplies	13,000	8,500	36,700	88,000	971,182	814,500	764,213	5,250	538,730	85,500	31,000	1,000	3,357,575
Outside services & fees	197,900	23,000	329,500	110,000	177,700	270,200	2,000	-	13,925,153	360,000	73,000	-	15,468,453
Postage	8,000	500	1,000	500	750	1,500	150	600	-	-	100	-	13,100
Professional services	650,000	110,750	-	10,000	-	-	350,000	-	-	-	805,051	5,000	1,930,801
Publicity and promotion	65,000	-	-	-	-	-	-	-	-	-	-	-	65,000
Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & maintenance	-	-	-	-	557,196	115,500	1,791,000	-	7,515,146	1,455,000	5,810,000	-	17,243,842
Telephone	35,000	6,000	3,000	17,000	261,000	18,000	324,600	-	6,464	-	28,000	-	699,064
Travel & business	25,000	10,000	13,450	67,000	45,000	29,775	35,000	5,000	6,458	-	23,050	7,000	266,733
Utilities	65,000	-	-	-	180,000	95,000	-	-	1,192,675	-	50	-	1,532,725
Wardrobe	-	-	-	-	-	-	-	-	419,973	-	-	-	419,973
Total other expenditures	3,534,717	165,300	555,250	325,200	2,498,628	1,385,175	3,418,490	22,350	24,224,156	1,900,500	6,785,691	14,700	44,830,155
CAPITAL OUTLAY	-	-	-	-	2,977,887	110,000	2,992,265	-	561,000	-	15,000	-	6,656,152
TOTAL DEPARTMENT	4,810,083	1,263,110	1,411,846	5,469,532	38,737,543	5,279,139	8,423,162	967,811	26,639,303	1,900,500	9,059,833	259,549	104,221,412
PERSONNEL													
Management	2	2	2	2	31	3	2	1	3	-	1		49
Clerical	1	3	1	7	2	1		1	1		1		18
Departmental operating	3	3	4	39	214	33	13	4	15		14	2	344
Open requisitions													
Other Funding Sources		4						4					8
Total personnel	6	12	7	48	247	37	15	10	19	-	16	2	419

**REEDY CREEK IMPROVEMENT DISTRICT
FY 2020 PROJECTED ACTUAL**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG & SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT & CONST MGMT</u>	<u>FACILITIES OPER & MAINT</u>	<u>DRAINAGE</u>	<u>PLAN & GIS</u>	<u>GIS</u>	<u>TOTAL</u>
ANNUAL BUDGET													
Management	787,045	431,622	359,865	468,074	5,147,852	581,946	246,772	258,519	497,764	-	299,083	-	9,078,542
Clerical	86,668	191,057	60,264	498,935	70,974	69,536	-	54,123	60,091	-	54,504	-	1,146,152
Departmental operating	372,860	384,113	399,635	3,842,052	26,227,888	2,804,996	1,573,299	606,664	1,229,507	-	1,836,162	242,321	39,519,497
OPEB Contribution	14,322	28,640	16,706	114,558	589,499	-	35,800	23,866	45,346	-	126,492	4,773	1,000,000
Total labor	1,260,895	1,035,432	836,470	4,923,619	32,036,213	3,456,478	1,855,871	943,172	1,832,708	-	2,316,241	247,094	50,744,193
OTHER EXPENSE													
Advertising	5,190	-	5,976	-	-	-	-	-	-	-	-	-	11,166
Dues & subscriptions	18,413	4,352	4,413	11,144	8,606	1,754	6,050	-	200	-	3,333	500	58,765
Employee relations	2,189,183	338	95,318	3,267	210,700	5,713	19,472	559	2,215	-	1,387	-	2,528,152
Equipment rentals	4,678	-	-	-	15,360	3,838	96,773	529	289,441	-	91	-	410,710
Gas, oil & accessories	-	-	-	-	-	-	-	-	159,473	-	-	-	159,473
Laundry and cleaning	-	-	-	-	-	-	-	-	49,400	-	-	-	49,400
Licenses & permits	-	-	-	4,293	2,550	9,900	-	-	-	-	5,740	-	22,483
Office mat'l & supplies	1,607	1,290	1,156	3,716	10,849	8,316	1,248	2,572	3,263	-	1,860	701	36,578
Operating supplies	11,285	3,720	33,820	51,773	719,453	696,559	411,445	9,839	379,430	73,602	28,751	-	2,419,677
Outside services & fees	96,121	135,128	87,017	72,789	98,568	215,850	-	5,640	11,684,075	396,734	92,994	-	12,884,916
Postage	7,352	461	268	197	1,323	1,301	135	365	-	-	-	-	11,402
Professional services	925,212	110,750	-	-	-	-	149,620	-	-	-	614,677	4,300	1,804,559
Publicity and promotion	35,624	-	-	-	-	-	-	-	-	-	-	-	35,624
Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & maintenance	-	-	-	-	513,720	80,991	1,752,424	-	5,894,555	852,217	2,415,810	-	11,509,717
Telephone	39,600	4,869	2,934	15,116	303,821	19,454	424,598	-	4,562	-	20,123	-	835,077
Travel & business	9,201	3,644	3,411	26,352	28,359	9,322	5,357	86	2,560	-	3,880	132	92,304
Utilities	78,284	-	-	-	169,537	105,894	-	-	1,086,998	-	48	-	1,440,761
Wardrobe	-	-	-	-	-	-	-	-	480,139	-	-	-	480,139
Total other expenditures	3,421,750	264,552	234,313	188,647	2,082,846	1,158,892	2,867,122	19,590	20,036,311	1,322,553	3,188,694	5,633	34,790,903
CAPITAL OUTLAY	-	-	-	-	1,870,766	74,570	1,458,607	-	193,102	-	14,500	-	3,611,545
TOTAL DEPARTMENT	4,682,645	1,299,984	1,070,783	5,112,266	35,989,825	4,689,940	6,181,600	962,762	22,062,121	1,322,553	5,519,435	252,727	89,146,641
PERSONNEL													
Management	2	2	1	2	26	3	1	1	3	-	1	-	42
Clerical	1	2	1	7	1	1	-	1	1	-	1	-	16
Departmental operating	3	2	4	35	201	28	11	4	14	-	14	2	318
Open requisitions	-	1	1	4	19	1	2	-	1	-	-	-	29
Other Funding Sources	-	4	-	-	-	-	-	4	-	-	-	-	8
Total personnel	6	11	7	48	247	33	14	10	19	-	16	2	413

REEDY CREEK IMPROVEMENT DISTRICT

FY 2021 BUDGETED EXPENDITURES

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG & SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>PROCUREMENT</u>	<u>FACILITIES OPER & MAINT</u>	<u>DRAINAGE</u>	<u>PLAN & ENG</u>	<u>GIS</u>	<u>TOTAL</u>
ANNUAL BUDGET													
Management	846,678	466,084	234,450	498,778	4,783,521	595,572	265,379	265,809	726,795	-	293,683	-	8,976,749
Clerical	91,891	210,257	65,080	510,558	121,965	74,543	-	74,545	62,099	-	74,055	-	1,284,993
Departmental operating	407,591	329,354	556,125	3,800,659	26,550,190	2,945,356	1,548,606	329,001	1,281,683	-	1,884,512	252,345	39,885,422
OPEB Contribution	15,190	30,380	20,253	113,924	587,342	-	32,911	12,658	58,228	-	124,051	5,063	1,000,000
Total labor	1,361,350	1,036,075	875,908	4,923,919	32,043,018	3,615,471	1,846,896	682,013	2,128,805	-	2,376,301	257,408	51,147,164
OTHER EXPENSE													
Advertising	7,500	-	7,500	-	-	-	-	-	-	-	-	500	15,500
Dues & subscriptions	15,435	4,500	6,319	15,000	10,300	1,800	6,525	2,500	1,200	-	4,000	200	67,779
Employee relations	2,545,000	1,500	93,500	6,700	275,000	6,200	36,500	1,000	11,500	-	1,800	-	2,978,700
Equipment rentals	7,000	-	-	-	17,000	3,400	110,500	-	295,600	-	400	-	433,900
Gas, oil & accessories	-	-	-	-	-	-	-	-	245,800	-	-	-	245,800
Laundry and cleaning	-	-	-	-	-	-	-	-	54,700	-	-	-	54,700
Licenses & permits	-	-	-	5,000	3,500	17,000	-	-	-	-	5,740	1,000	32,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	10,000	2,500	2,000	4,500	-	3,500	1,000	51,300
Operating supplies	13,000	37,500	26,500	39,500	1,099,182	811,500	153,000	5,250	549,000	85,500	31,000	-	2,850,932
Outside services & fees	120,900	271,100	93,948	80,000	178,900	255,700	2,000	-	14,768,244	360,000	103,000	-	16,233,792
Postage	8,000	500	1,000	500	1,000	1,000	150	600	-	-	100	5,000	17,850
Professional services	900,000	115,250	-	10,000	-	-	563,000	-	-	-	737,191	-	2,325,441
Publicity and promotion	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000
Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & maintenance	-	-	-	-	937,250	86,500	1,282,500	-	6,295,900	2,090,000	9,731,700	-	20,423,850
Telephone	35,000	6,000	3,600	17,000	236,000	18,000	329,000	-	6,765	-	20,000	7,500	678,865
Travel & business	25,000	19,435	3,700	43,900	70,050	12,400	24,700	1,000	6,500	-	8,000	-	214,685
Utilities	65,000	-	-	-	180,000	95,000	-	-	1,191,000	-	50	-	1,531,050
Wardrobe	-	-	-	-	-	-	-	-	502,000	-	-	-	502,000
Total other expenditures	3,796,835	457,085	238,567	223,600	3,021,182	1,318,500	2,510,375	12,350	23,932,709	2,535,500	10,646,481	15,200	48,708,384
CAPITAL OUTLAY	-	-	-	-	1,470,400	6,500	1,789,000	-	159,000	-	-	-	3,424,900
TOTAL DEPARTMENT	5,158,185	1,493,160	1,114,475	5,147,519	36,534,600	4,940,471	6,146,271	694,363	26,220,514	2,535,500	13,022,782	272,608	103,280,448
PERSONNEL													
Management	2	2	1	2	29	3	1	1	4	-	1	-	46
Clerical	1	3	1	7	2	1	-	1	1	-	1	-	18
Departmental operating	3	2	6	36	201	29	12	3	15	-	14	2	323
Open requisitions	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Funding Sources	-	5	-	-	-	-	-	-	3	-	-	-	8
Total personnel	6	12	8	45	232	33	13	5	23	-	16	2	395

ADMINISTRATION

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	809,647	787,045	846,678
Clerical	87,435	86,668	91,891
Departmental operating	363,960	372,860	407,591
OPEB contribution	14,324	14,324	15,190
	<u>1,275,366</u>	<u>1,260,897</u>	<u>1,361,350</u>
Total labor	1,275,366	1,260,897	1,361,350
OTHER EXPENDITURES			
Advertising	7,500	5,190	7,500
Dues & Subscriptions	14,435	18,413	15,435
Employee relations	2,441,882	2,189,183	2,545,000
Equipment rentals	7,000	4,678	7,000
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies	5,000	1,607	5,000
Operating supplies	13,000	11,285	13,000
Outside services & fees	197,900	96,121	120,900
Postage	8,000	7,352	8,000
Professional services	650,000	925,212	900,000
Publicity and promotion	65,000	35,624	50,000
Rent			
Repair & maintenance			
Telephone	35,000	39,600	35,000
Travel & business	25,000	9,201	25,000
Utilities	65,000	78,284	65,000
Wardrobe			
	<u>3,534,717</u>	<u>3,421,750</u>	<u>3,796,835</u>
Total other expenditures	3,534,717	3,421,750	3,796,835
CAPITAL OUTLAY			
	-	-	-
TOTAL DEPARTMENT	<u>4,810,083</u>	<u>4,682,647</u>	<u>5,158,185</u>
PERSONNEL			
Management	2	2	2
Clerical	1	1	1
Departmental operating	3	3	3
Open Requisitions			
Casual Regular (part time)			
Total personnel	6	6	6

GIS DEPARTMENT

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management			
Clerical			
Departmental operating	240,076	242,321	252,345
OPEB contribution	4,773	4,773	5,063
	244,849	247,094	257,408
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	500	500	500
Employee relations	200	-	200
Equipment rentals			
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies	1,000	701	1,000
Operating supplies	1,000	-	1,000
Outside services & fees			
Postage			
Professional services	5,000	4,300	5,000
Publicity and promotion			
Rent			
Repair & maintenance			
Telephone			
Travel & business	7,000	132	7,500
Utilities			
Wardrobe			
	14,700	5,633	15,200
CAPITAL OUTLAY			
	-	-	-
TOTAL DEPARTMENT	259,549	252,727	272,608
PERSONNEL			
Management			
Clerical			
Departmental operating	2	2	2
Open Requisitions			
Total personnel	2	2	2

FINANCE DEPARTMENT

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	418,431	431,622	466,084
Clerical	194,217	191,057	210,257
Departmental operating	456,522	384,113	329,354
OPEB contribution	<u>28,640</u>	<u>28,640</u>	<u>30,380</u>
Total labor	1,097,810	1,035,432	1,036,075
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	3,750	4,352	4,500
Employee relations	1,500	338	1,500
Equipment rentals			
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies	1,300	1,290	1,300
Operating supplies	8,500	3,720	37,500
Outside services & fees	23,000	135,128	271,100
Postage	500	461	500
Professional services	110,750	110,750	115,250
Publicity and promotion			
Rent			
Repair & maintenance			
Telephone	6,000	4,869	6,000
Travel & business	10,000	3,644	19,435
Utilities			
Wardrobe			
Total other expenditures	<u>165,300</u>	<u>264,552</u>	<u>457,085</u>
CAPITAL OUTLAY	-	-	-
TOTAL DEPARTMENT	<u><u>1,263,110</u></u>	<u><u>1,299,984</u></u>	<u><u>1,493,160</u></u>
PERSONNEL			
Management	2	2	2
Clerical	3	3	3
Departmental operating	3	2	2
Open Requisitions		1	
Other Funding Sources	4	4	5
Total personnel	12	12	12

BUILDING AND SAFETY

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	473,894	468,074	498,778
Clerical	487,152	498,935	510,558
Departmental operating	4,068,728	3,842,052	3,800,659
OPEB contribution	114,558	114,558	113,924
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Total labor	5,144,332	4,923,619	4,923,919
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	15,000	11,144	15,000
Employee relations	6,700	3,267	6,700
Equipment rentals			
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits	5,000	4,293	5,000
Office mat'l & supplies	6,000	3,716	6,000
Operating supplies	88,000	51,773	39,500
Outside services & fees	110,000	72,789	80,000
Postage	500	197	500
Professional services	10,000	-	10,000
Publicity and promotion			
Rent			
Repair & maintenance			
Telephone	17,000	15,116	17,000
Travel & business	67,000	26,352	43,900
Utilities			
Wardrobe			
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Total other expenditures	325,200	188,647	223,600
CAPITAL OUTLAY			
	<hr/>	<hr/>	<hr/>
TOTAL DEPARTMENT	<u>5,469,532</u>	<u>5,112,266</u>	<u>5,147,519</u>
PERSONNEL			
Management	2	2	2
Clerical	7	7	7
Departmental operating	39	35	36
Open Requisitions		4	
Total personnel	48	48	45

FIRE DEPARTMENT

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	5,404,425	5,147,852	4,783,521
Clerical	136,741	70,974	121,965
Departmental operating	27,130,367	26,227,888	26,550,190
OPEB Contribution	589,499	589,499	587,342
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Total labor	33,261,033	32,036,213	32,043,018
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	10,300	8,606	10,300
Employee relations	262,000	210,700	275,000
Equipment rentals	17,000	15,360	17,000
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits	3,500	2,550	3,500
Office mat'l & supplies	13,000	10,849	13,000
Operating supplies	971,182	719,453	1,099,182
Outside services & fees	177,700	98,568	178,900
Postage	750	1,323	1,000
Professional services			
Publicity and promotion			
Rent			
Repair & maintenance	557,196	513,720	937,250
Telephone	261,000	303,821	236,000
Travel & business	45,000	28,359	70,050
Utilities	180,000	169,537	180,000
Wardrobe			
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Total other expenditures	2,498,628	2,082,846	3,021,182
CAPITAL OUTLAY	<hr/>	<hr/>	<hr/>
	2,977,887	1,870,766	1,470,400
TOTAL DEPARTMENT	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	38,737,548	35,989,825	36,534,600
PERSONNEL			
Management	31	26	29
Clerical	2	1	2
Departmental operating	214	201	201
Open Requisitions		19	
Total personnel	247	247	232

ENVIRONMENTAL SERVICES

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	564,969	581,946	595,572
Clerical	71,646	69,536	74,543
Departmental operating	3,147,350	2,804,996	2,945,356
OPEB contribution	-	-	-
	<hr/>	<hr/>	<hr/>
Total labor	3,783,965	3,456,478	3,615,471
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	1,800	1,754	1,800
Employee relations	8,700	5,713	6,200
Equipment rentals	3,200	3,838	3,400
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits	17,000	9,900	17,000
Office mat'l & supplies	10,000	8,316	10,000
Operating supplies	814,500	696,559	811,500
Outside services & fees	270,200	215,850	255,700
Postage	1,500	1,301	1,000
Professional services			
Publicity and promotion			
Rent			
Repair & maintenance	115,500	80,991	86,500
Telephone	18,000	19,454	18,000
Travel & business	29,775	9,322	12,400
Utilities	95,000	105,894	95,000
Wardrobe			
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Total other expenditures	1,385,175	1,158,892	1,318,500
CAPITAL OUTLAY	<hr/>	<hr/>	<hr/>
	110,000	74,570	6,500
TOTAL DEPARTMENT	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	5,279,140	4,689,940	4,940,471
PERSONNEL			
Management	3	3	3
Clerical	1	1	1
Departmental operating	33	28	29
Open Requisitions		1	
Total personnel	37	33	33

TECHNOLOGY SERVICES

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	409,160	246,772	265,379
Clerical	-	-	-
Departmental operating	1,567,449	1,573,299	1,548,606
OPEB contribution	35,800	35,800	32,911
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Total labor	2,012,409	1,855,871	1,846,896
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	6,525	6,050	6,525
Employee relations	36,500	19,472	36,500
Equipment rentals	106,000	96,773	110,500
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies	2,500	1,248	2,500
Operating supplies	764,213	411,445	153,000
Outside services & fees	2,000	-	2,000
Postage	150	135	150
Professional services	350,000	149,620	563,000
Publicity and promotion			
Rent			
Repair & maintenance	1,791,000	1,752,424	1,282,500
Telephone	324,600	424,598	329,000
Travel & business	35,000	5,357	24,700
Utilities			
Wardrobe			
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Total other expenditures	3,418,488	2,867,122	2,510,375
CAPITAL OUTLAY	<hr/>	<hr/>	<hr/>
	2,992,265	1,458,607	1,789,000
TOTAL DEPARTMENT	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	8,423,162	6,181,600	6,146,271
PERSONNEL			
Management	2	1	1
Clerical	0	0	0
Departmental operating	13	11	12
Open Requisitions		2	
Casual Regular (part time)			
Total personnel	15	14	13

HUMAN RESOURCES

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	356,490	359,865	234,450
Clerical	61,449	60,264	65,080
Departmental operating	421,951	399,635	556,125
OPEB contribution	16,706	16,706	20,253
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Total labor	856,596	836,470	875,908
OTHER EXPENDITURES			
Advertising	10,000	5,976	7,500
Dues & Subscriptions	6,300	4,413	6,319
Employee relations	152,800	95,318	93,500
Equipment rentals			
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies	2,500	1,156	2,500
Operating supplies	36,700	33,820	26,500
Outside services & fees	329,500	87,017	93,948
Postage	1,000	268	1,000
Professional services			
Publicity and promotion			
Rent			
Repair & maintenance			
Telephone	3,000	2,934	3,600
Travel & business	13,450	3,411	3,700
Utilities			
Wardrobe			
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Total other expenditures	555,250	234,313	238,567
CAPITAL OUTLAY			
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TOTAL DEPARTMENT	<u>1,411,846</u>	<u>1,070,783</u>	<u>1,114,475</u>
PERSONNEL			
Management	2	1	1
Clerical	1	1	1
Departmental operating	4	4	6
Open Requisitions		1	
Casual Regular (part time)			
Total personnel	7	7	8

PROCUREMENT SERVICES

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	254,631	258,519	265,809
Clerical	76,032	54,123	74,545
Departmental operating	590,932	606,664	329,001
OPEB Contribution	23,866	23,866	12,658
	<u>945,461</u>	<u>943,172</u>	<u>682,013</u>
Total labor	945,461	943,172	682,013
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	2,500	-	2,500
Employee relations	6,000	559	1,000
Equipment rentals	1,000	529	-
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies	2,000	2,572	2,000
Operating supplies	5,250	9,839	5,250
Outside services & fees		5,640	
Postage	600	365	600
Professional services			
Publicity and promotion			
Rent			
Repair & maintenance			
Telephone			
Travel & business	5,000	86	1,000
Utilities			
Wardrobe			
	<u>22,350</u>	<u>19,590</u>	<u>12,350</u>
Total other expenditures	22,350	19,590	12,350
CAPITAL OUTLAY			
	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEPARTMENT	<u>967,811</u>	<u>962,762</u>	<u>694,363</u>
PERSONNEL			
Management	1	1	1
Clerical	1	1	1
Departmental operating	4	4	3
Open Requisitions			
Other Funding Sources	4	4	0
Total personnel	10	10	5

FACILITIES OPERATIONS & MAINTENANCE

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	490,679	497,764	726,795
Clerical	60,498	60,091	62,099
Departmental operating	1,257,625	1,229,507	1,281,683
OPEB contribution	45,346	45,346	58,228
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Total labor	1,854,147	1,832,708	2,128,805
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	1,200	200	1,200
Employee relations	11,350	2,215	11,500
Equipment rentals	294,010	289,441	295,600
Freight			
Gas, oil & accessories	253,298	159,473	245,800
Laundry and cleaning	54,699	49,400	54,700
Licenses & permits			
Office mat'l & supplies	5,000	3,263	4,500
Operating supplies	538,730	379,430	549,000
Outside services & fees	13,925,153	11,684,075	14,768,244
Postage			
Professional services			
Publicity and promotion			
Rent			
Repair & maintenance	7,515,146	5,894,555	6,295,900
Telephone	6,464	4,562	6,765
Travel & business	6,458	2,560	6,500
Utilities	1,192,675	1,086,998	1,191,000
Wardrobe	419,973	480,139	502,000
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Total other expenditures	24,224,156	20,036,311	23,932,709
CAPITAL OUTLAY	561,000	193,102	159,000
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TOTAL DEPARTMENT	<u>26,639,303</u>	<u>22,062,121</u>	<u>26,220,514</u>
PERSONNEL			
Management	3	3	4
Clerical	1	1	1
Departmental operating	15	14	15
Open Requisitions		1	
Other Funding Sources			3
Total personnel	19	19	23

DRAINAGE

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management			
Clerical			
Departmental operating			
Total labor			
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions			
Employee relations			
Equipment rentals			
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits			
Office mat'l & supplies			
Operating supplies	85,500	73,602	85,500
Outside services & fees	360,000	396,734	360,000
Postage			
Professional services			
Publicity and promotion			
Rent			
Repair & maintenance	1,455,000	852,217	2,090,000
Telephone			
Travel & business			
Utilities			
Wardrobe			
Total other expenditures	1,900,500	1,322,553	2,535,500
CAPITAL OUTLAY			
	-	-	-
TOTAL DEPARTMENT	1,900,500	1,322,553	2,535,500
PERSONNEL			
Management			
Clerical			
Departmental operating			
Open Requisitions			
Total personnel			-

PLANNING & ENGINEERING

	FY 2020 BUDGET	FY 2020 PROJECTED ACTUAL	FY 2021 BUDGET
LABOR			
Management	279,980	299,083	293,683
Clerical	70,259	54,504	74,055
Departmental operating	1,782,411	1,836,162	1,884,512
OPEB Contribution	126,492	126,492	124,051
	2,259,142	2,316,241	2,376,301
OTHER EXPENDITURES			
Advertising			
Dues & Subscriptions	4,000	3,333	4,000
Employee relations	1,800	1,387	1,800
Equipment rentals	400	91	400
Freight			
Gas, oil & accessories			
Laundry and cleaning			
Licenses & permits	5,740	5,740	5,740
Office mat'l & supplies	3,500	1,860	3,500
Operating supplies	31,000	28,751	31,000
Outside services & fees	73,000	92,994	103,000
Postage	100	-	100
Professional services	805,051	614,677	737,191
Publicity and promotion			
Rent			
Repair & maintenance	5,810,000	2,415,810	9,731,700
Telephone	28,000	20,123	20,000
Travel & business	23,050	3,880	8,000
Utilities	50	48	50
Wardrobe			
	6,785,691	3,188,694	10,646,481
Total other expenditures	6,785,691	3,188,694	10,646,481
CAPITAL OUTLAY	15,000	14,500	-
TOTAL DEPARTMENT	9,059,833	5,519,435	13,022,782
PERSONNEL			
Management	1	1	1
Clerical	1	1	1
Departmental operating	14	14	14
Open Requisitions			
Casual Regular (part time)			
Total personnel	16	16	16